Form **990**

EXTENDED TO MAY 15, 2024 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. Inspection 2023 JUL 1, 2022 and ending JUN 30, A For the 2022 calendar year, or tax year beginning Check if applicable C Name of organization D Employer identification number Address change MASSACHUSETTS AUDUBON SOCIETY, INC. Name change 04-2104702 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ 208 SOUTH GREAT ROAD 781-259-9500 56,335,578. G Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Amended LINCOLN, MA 01773 H(a) Is this a group return Applica-tion F Name and address of principal officer: DAVID O'NEILL for subordinates? ____ Yes X No pending SAME AS C ABOVE H(b) Are all subordinates included? Yes I Tax-exempt status: X 501(c)(3) 4947(a)(1) or 527 If "No," attach a list. See instructions 501(c) ((insert no.) HTTP://WWW.MASSAUDUBON.ORG H(c) Group exemption number K Form of organization: X Corporation Trust Association L Year of formation: 1896 M State of legal domicile: MA Part I Summary LAND AND HABITAT CONSERVATION Briefly describe the organization's mission or most significant activities: Governance AND ENVIRONMENTAL EDUCATION AND ADVOCACY. 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 28 Number of voting members of the governing body (Part VI, line 1a) 28 Number of independent voting members of the governing body (Part VI, line 1b) 4 1185 5 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 6350 6 -103,104. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. b Net unrelated business taxable income from Form 990-T, Part I, line 11 **Prior Year Current Year** 28,672,847. 33,972,843. 8 Contributions and grants (Part VIII, line 1h) 9,230,926. 11,428,312. 9 Program service revenue (Part VIII, line 2g) 2,193,657. 10,685,663. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,291,975. 1,048,661. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 48,886,787. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 49,638,097. 12 284,831. 341,441. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. 25,947,123. 33,121,245. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 322,965. 244,163. 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 11,418,056. 12,081,693. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 37,972,975. 45,788,542. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 11,665,122. 3,098,245. 19 Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 326,378,575. 343,260,160. 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 13,196,859. 13,130,066. et 313,181,716. 22 Net assets or fund balances. Subtract line 21 from line 20 ... 330,130,094. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 100 Vaner Signature of officer Date Sign BANCROFT POOR. ASSISTANT TREASURER, CFO Here Type or print name and title Preparer's signature Check Print/Type preparer's name BRENDA L. BOOTH 01/08/24 P01342395 Paid self-employed Firm's EIN 26-3753134 CBIZ MHM, LLC Preparer Firm's name Use Only Firm's address 500 BOYLSTON STREET BOSTON, MA 02116 Phone no. 617-761-0600

May the IRS discuss this return with the preparer shown above? See instructions

232001 12-13-22

No

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: TO PROTECT THE NATURE OF MASSACHUSETTS FOR PEOPLE AND FOR WILDLIFE
	THROUGH EDUCATION, LAND CONSERVATION, ADVOCACY, SCIENTIFIC RESEARCH,
	AND HABITAT STEWARDSHIP.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 31,737,277. including grants of \$ 341,441.) (Revenue \$10,950,910.)
	MASS AUDUBON MAINTAINS 25 FIELD OFFICES AND STAFFED WILDLIFE
	SANCTUARIES (INCLUDING 20 SANCTUARIES WITH NATURE CENTERS, TWO OF WHICH
	ARE IN URBAN AREAS) AND AN ADDITIONAL 41 UNSTAFFED WILDLIFE SANCTUARIES
	WHICH ARE PREPARED FOR PUBLIC VISITATION. MASS AUDUBON SANCTUARIES
	SERVE AS THE BASE FOR NATURE AND ENVIRONMENTAL EDUCATION COURSES AND PROGRAMS, SCIENTIFIC RESEARCH, ECOLOGICAL MANAGEMENT AND OTHER
	CONSERVATION-RELATED ACTIVITIES.
	CONDERVATION REDATED ACTIVITIES:
	AS OF JUNE 30, 2023, MASS AUDUBON PROTECTED 41,524 ACRES OF OPEN SPACE
	IN MASSACHUSETTS, OWNING 33,594 ACRES IN FEE AND PROTECTING THE
	REMAINDER WITH CONSERVATION EASEMENTS. THESE DIVERSE PROTECTED
	HABITATS RANGE FROM THE BERKSHIRES TO CAPE COD AND THE ISLANDS AND HELP
4b	(Code:) (Expenses \$ 1,854,189 . including grants of \$) (Revenue \$ 170,598 .)
	IN ADDITION TO THE SERVICES PROVIDED BY THE WILDLIFE SANCTUARIES AND
	THE EDUCATION PROGRAMMING REFERRED TO IN 4A ABOVE WHICH ARE AVAILABLE
	TO MEMBERS AND NON-MEMBERS ALIKE, MASS AUDUBON MEMBERS ALSO ENJOY A
	NEWSLETTER (EXPLORE) PRODUCED FOUR TIMES PER YEAR, A QUARTERLY
	E-NEWSLETTER (EXPLORATIONS), DISCOUNTS ON PROGRAMS AND AT GIFT SHOPS,
	AND PUBLICATIONS TO INCREASE PUBLIC AWARENESS OF WILDLIFE, NATURE, AND
	ENVIRONMENTAL ISSUES. FOR EXAMPLE, IN FY 2020 MASS AUDUBON COMPLETED
	WORK ON THE SIXTH EDITION OF ITS DEFINITIVE REPORT ON LAND USE IN
	MASSACHUSETTS ENTITLED LOSING GROUND: NATURE'S VALUE IN A CHANGING
	CLIMATE. THIS REPORT CALCULATES AND ANALYZES THE CAUSES ASSOCIATED
	WITH THE LOSS OF OPEN SPACE IN MASSACHUSETTS AND CALLS FOR A BOLD
4-	STATE-WIDE LAND CONSERVATION GOAL TO PRESERVE OPEN SPACE AND COMBAT (Code:) (Expenses \$ 2,202,012. including grants of \$) (Revenue \$ 304,804.)
4C	(Code:) (Expenses \$2, 202, 012. including grants of \$) (Revenue \$304, 804.) MASS AUDUBON UTILIZES AND DEVELOPS SCIENTIFIC KNOWLEDGE TO SUPPORT ITS
	LONGSTANDING TRADITION AS AN ORGANIZATION WHICH USES SCIENCE AS THE
	UNDERPINNING FOR ITS EDUCATION, LAND PROTECTION, ADVOCACY AND HABITAT
	STEWARDSHIP ACTIVITIES. CURRENT RESEARCH AND/OR ECOLOGICAL MANAGEMENT
	WORK FOCUSES ON THE PROTECTION AND STEWARDSHIP OF SELECTED
	MASSACHUSETTS HABITATS SUCH AS GRASSLANDS, COASTAL HEATHLANDS AND SALT
	MARSHES. IN ADDITION, MONITORING OF KEY GROUPS OF ORGANISMS SUCH AS
	BIRDS, AMPHIBIANS, INVERTEBRATES AND PLANTS CONTINUES ACROSS THE STATE
	IN ORDER TO PROVIDE AN IMPORTANT BASELINE TO EVALUATE CHANGING
	ENVIRONMENTAL CONDITIONS ASSOCIATED WITH CLIMATE CHANGE AND LAND
	DEVELOPMENT. MASS AUDUBON HAS ALSO DEVELOPED AND IMPLEMENTS AN
	INVASIVE SPECIES MANAGEMENT STRATEGY TO PROTECT THE INTEGRITY OF ITS
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 1,253,375 • including grants of \$) (Revenue \$ 2,000 •)
<u>4e</u>	Total program service expenses 37,046,853.

08310108 143399 451080

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7		-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_	Х	
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Λ_	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete		Х	
	Schedule D, Part III	8	Λ_	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	_X_	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
IZa		100		x
	Schedule D, Parts XI and XII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	401	Х	
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Λ	Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		37	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	_X_	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any		7.7	
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х

MASSACHUSETTS AUDUBON SOCIETY, INC. 04 - 2104702Page 4 Form 990 (2022) Part IV | Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete Х 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х 24a Schedule K. If "No," go to line 25a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete Х 25b 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% Х controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, 27 creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Х entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes." complete Schedule L, Part IV 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If 28c "Yes," complete Schedule L, Part IV Х 29 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х contributions? If "Yes," complete Schedule M 30 Х Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete Х 32 Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Х sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Х 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Х 37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Х Note: All Form 990 filers are required to complete Schedule O 38 Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
			_		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	126			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	ole gaming			
	(gambling) winnings to prize winners?			1c	X	

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Form **990** (2022)

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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	i (continued)		Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		100	110					
Lu	filed for the calendar year ending with or within the year covered by this return 2a 1185								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х						
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х						
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х						
	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?								
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			l					
	to file Form 8282?	7c		X					
d	If "Yes," indicate the number of Forms 8282 filed during the year								
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g							
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
0	sponsoring organization have excess business holdings at any time during the year?	8							
9 a	Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the control of th	9b							
10	Section 501(c)(7) organizations. Enter:	30							
а	Initiation fees and capital contributions included on Part VIII, line 12								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand			77					
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v					
	excess parachute payment(s) during the year?	15		X					
40	If "Yes," see the instructions and file Form 4720, Schedule N.	,,		v					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X					
47	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities	47							
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							
	If "Yes," complete Form 6069.								

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					LX.		
Sec	tion A. Governing Body and Management							
					Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		28				
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.							
b	Enter the number of voting members included on line 1a, above, who are independent	1b		28				
2								
_	officer, director, trustee, or key employee?		,	2		х		
3	Did the organization delegate control over management duties customarily performed by or under the	e direct	sunervision	· -				
•				3		x		
4	Did the organization make any significant changes to its governing documents since the prior Form 9					X		
5	Did the organization become aware during the year of a significant diversion of the organization's ass			···		X		
6	Did the organization have members or stockholders?				Х	 		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap			·· •	† <u></u> -			
<i>1</i> a	more members of the governing body?			7a	х			
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, st			<u>/a</u>				
D				7b	х			
ρ	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year			. / 15				
8		•	•	0-	х			
a					X	\vdash		
ь 9	Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea			00	122	\vdash		
9				9		x		
Sec	organization's mailing address? If "Yes," provide the names and addresses on Schedule Otion B. Policies (This Section B requests information about policies not required by the Internal Re		O / .)	9		21		
000	tion B. I diloido (Inis Section B requests information about policies not required by the internal Re	<u>evenue</u>	Coae.)		Yes	No		
100	Did the organization have local chapters, branches, or affiliates?			10a		INO		
	If "Yes," did the organization have written policies and procedures governing the activities of such ch			106	+	_		
b		•	aiillates,	10b	х			
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body							
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	y beloi	c illing the form:	116				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	х			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise							
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If ")				† -			
Ŭ	on Schedule O how this was done	,		120	х			
13	Did the organization have a written whistleblower policy?			. 40	X			
14					X			
15	Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva			1-4				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		20001140111					
а	The organization's CEO, Executive Director, or top management official			15a	х			
	Other officers or key employees of the organization							
~	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger	nent w	th a					
	taxable entity during the year?			16a		х		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate							
~	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	-	•					
	exempt status with respect to such arrangements?			16b				
Sec	tion C. Disclosure			,	•			
17	List the states with which a copy of this Form 990 is required to be filedCA, CT, DC, FL, M	IA,M	NH, NJ,	<u>1У,ОН</u>	,PA	,RI		
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, at							
	for public inspection. Indicate how you made these available. Check all that apply.			·				
	X Own website X Another's website X Upon request Other (explain	n on Sc	hedule O)					
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co		,	and fina	ncial			
	statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's boo	oks and	l records					
	BANCROFT POOR - 781-259-9500							
	208 SOUTH GREAT ROAD, LINCOLN, MA 01773							

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization no (A)	(B)			((C)			(D)	(E)	(F)
Name and title	Average	(do		Pos heck		າ than ເ	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week	_	Cer ai	lu a u	recid	I / II US	iee)	from	from related	other
	(list any	director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	l trus		/ee	m pen		1099-NEC)	1099-1120)	and related
	below	Individual trustee or	Institutional trustee	_	(old m	st col	<u></u>	10001120)		organizations
	line)	Indivi	Institu	Officer	Key employee	Highest compensated employee	Former			3
(1) DAVID O'NEILL	39.50									
PRESIDENT	0.50			Х				395,248.	0.	59,915
(2) VICTORIA JONES	40.00									
CHIEF DEVELOPMENT OFFICER	0.00					Х		313,241.	0.	31,628
(3) BANCROFT POOR	39.50									
CFO/ASST. TREASURER	0.50			Х				233,136.	0.	26,735
(4) MICHELLE MANION	40.00									
VP FOR ADVOCACY AND POLICY	0.00					X		193,574.	0.	22,512
(5) GAIL YEO	40.00									
VP OF WILDLIFE SANCTUARIES	0.00					X		193,574.	0.	20,727
(6) JAN O'NEIL	40.00									
DIR OF MEMBERSHIP/ASST TREASURER	0.00			Х				130,696.	0.	47,844
(7) NIA KEITH	40.00									
VP FOR DEIJA	0.00					X		166,377.	0.	10,798
(8) TIMOTHY CALBRESE	40.00					l		140 220		40 056
SR. DIR.OF CORP, FND, & GRANT SUPPOR	0.00					X		149,339.	0.	12,856
(9) NICOLE MCKOON	40.00							=		
ASST TREASURER/ADMIN OPS MANAGER	0.00			Х				72,564.	0.	28,029
(10) MARGO MERCER	40.00									
ASSISTANT SECRETARY/CHIEF OF STAFF	0.00			Х				86,925.	0.	9,760
(11) SAMANTHA ARNOLD	40.00									
SECRETARY/EA TO PRESIDENT	0.00			Х				53,724.	0.	9,468
(12) KRISTIN BARR	30.00									
ASST. SECRETARY	0.00			Х				45,845.	0.	5,331
(13) ALBERT NIERENBERG	1.00									_
DIRECTOR	0.00	Х						0.	0.	0
(14) ANDREW FALENDER	1.00								_	_
DIRECTOR	0.00	Х						0.	0.	0
(15) ANN HOLLINGSWORTH	1.00	_						_		_
DIRECTOR		Х	_		_			0.	0.	0
(16) BETH KRESSLEY GOLDSTEIN	6.00	_		_				_		_
CHAIR/DIRECTOR		Х		Х				0.	0.	0
(17) BIRGITTA DICKERSON	1.00							_	_	_
DIRECTOR (UNTIL 11/02/22)	0.00	Х						0.	0.	0

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Form **990** (2022)

Dest (2022) 11115511C110								•	01 2101	702 Tage 9
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week	-	Cer ai	lu a u	recid	I / II us	ice)	from	from related	other
	(list any hours for	irecto						the	organizations	compensation
	related	ord	e e			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	l trus		ee	ubeu		1099-NEC)	1099-NEC)	and related
	below	dual t	rtio na	_	nploy	st cor	_	1000 (VEO)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizationio
(18) BRIAN HICKS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(19) CAROL GREGORY	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(20) CHRISTOPHER KLEM	4.00									
VICE CHAIR/DIRECTOR	0.00	Х		Х				0.	0.	0.
(21) DAVID PHELAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(22) DELPHINE ZURKIYA	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(23) ELIZABETH GILMORE	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(24) HENRY WOOLSEY	1.00									
DIRECTOR	0.50	Х						0.	0.	0.
(25) JOEL BARRERA	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(26) KATHLEEN EMRICH	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
1b Subtotal								2,034,243.	0.	285,603.
c Total from continuation sheets to Part V	II, Section A							0.	0.	0.
d Total (add lines 1b and 1c)								2,034,243.	0.	285,603.
2 Total number of individuals (including but r	not limited to th	000	lieta	d ah	01/0) wh	n ra	ceived more than \$100	000 of reportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
STAGE COACH DIGITAL	·	·
	MARKETING CONSULTANT	357,580.
CAPE ASSOCIATES		,
345 MASSASOIT RD, EASTHAM, MA 02642	CONSTRUCTION	246,917.
REED HILDERBRAND, LLC		
130 BISHOP ALLEN DRIVE, CAMBRIDGE, MA 02139	LANDSCAPE ARCHITECT	235,332.
PRIME BUCHHOLZ, LLC		
P.O. BOX 16011, LEWISTON, ME 04243-9588	INVESTMENT ADVISOR	155,450.
ROI SOLUTIONS		
200 RIVERS EDGE DRIVE, MEDFORD, MA 02155	DATA BASE HOSTING	152,337.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 14		
~ ~-~ ~ ~~~	~	222

SEE PART VII, SECTION A CONTINUATION SHEETS

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Form 990 MASSACHUS	SETTS AU	JDÜ	JBC	N	SO	CI	ΕT	Y, INC.	04-210	4702
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, aı	nd F	lighe	est	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(c	heck	all ·	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	or director				empl		organization	(W-2/1099-MISC)	from the
	hours for related		tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ndividual trustee	Institutional trustee		yee	Highest compensated employee				organizations
	below	dual	ution	<u></u>	Key employee	stco	-e			5. ga <u>_</u> a5.15
	line)	Indivi	Instit	Officer	Key e	High	Former			
(27) LINDA JONES	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(28) LORNA GIBSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(29) MARCELO SUAREZ-OROZCO	1.00							-	-	-
DIRECTOR	0.00	х						0.	0.	0.
(30) MICHAEL PAPPONE	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(31) NAGESH MAHANTHAPPA	4.00									
VICE CHAIR/DIRECTOR	0.00	Х		х				0.	0.	0.
(32) PATRICIA SPENCE	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(33) PETER BERNARD	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(34) PETER ROSENBLUM	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(35) RANDOLPH WENTWORTH	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(36) ROBERT BALL	5.00									
TREASURER/DIRECTOR	0.00	Х		Х				0.	0.	0.
(37) ROBERT MURCHISON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(38) ROSAMOND VAULE	1.00									
DIRECTOR (UNTIL 11/02/22)	0.00	Х						0.	0.	0.
(39) SCOTT EDWARDS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(40) THOMAS DEMARCO	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(41) THOMAS M. POUNDS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(42) TRACEY BOLOTNICK	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(43) MALLORY KENDOR	40.00									
SECRETARY/EA TO PRESIDENT	0.00			X				0.	0.	0.
(44) SUZIE TAPSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
			_	_						
Total to Part VII, Section A, line 1c								1		

		Check if Schedule O contains a response of	or note to any line	e in this Dart VIII			
		Check if Schedule O contains a response c	or note to any iin	(A) Total revenue	(B) Related or exempt	(C) Unrelated	(D) Revenue excluded
					function revenue	business revenue	from tax under sections 512 - 514
SS	1 :	Federated campaigns 1a					
ant	· i	Membership dues 1b	4,658,051.				
ي ق		Fundraising events 1c	45,675.				
ifts, r A	Ì	Related organizations 1d	, -				
Contributions, Gifts, Grants and Other Similar Amounts		Government grants (contributions)	5,594,745.				
ons	1	All other contributions, gifts, grants, and	, ,				
outi her		similar amounts not included above 1f	23,674,372.				
o ţ		Noncash contributions included in lines 1a-1f	1,418,153.				
Cor	ì	Total. Add lines 1a-1f		33,972,843.			
			Business Code				
Ф	2 8	SANCTUARIES	900099	11,428,312.	11428312.		
Program Service Revenue							
Sel		;					
am		1					
ogr		•					
P	1	All other program service revenue					
		Total. Add lines 2a-2f		11,428,312.			
	3	Investment income (including dividends, interes	st, and				
		other similar amounts)		2,336,202.		-103,104.	2439306.
	4	Income from investment of tax-exempt bond pr	oceeds				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a 244,735.					
		Less: rental expenses 6b 0.					
		Rental income or (loss) 6c 244,735.		044 = 05			044 505
		Net rental income or (loss)		244,735.			244,735.
	7 :	Gross amount from sales of (i) Securities	(ii) Other				
	_	assets other than inventory 7a 6,565,444.					
•		Less: cost or other basis	14 005				
nue		and sales expenses 7b 6,693,104. Gain or (loss) 7c -127,660.	14,885. -14,885.				
Revenue		. ,		-142,545.			-142,545.
er R		Net gain or (loss)		-142,343.			-142,343.
Othe	8 8	Gross income from fundraising events (not including \$ 45,675. of					
0		contributions reported on line 1c). See					
		Part IV, line 188a	133,285.				
		Less: direct expenses 8b	22,391.				
				110,894.			110,894.
		Gross income from gaming activities. See		, -			
		Part IV, line 19 9a					
	ı	Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
		Gross sales of inventory, less returns					
		and allowances 10a	1,502,008.				
	ı	Less: cost of goods sold 10b	718,411.				
		Net income or (loss) from sales of inventory		783,597.			783,597.
"			Business Code				
e ou	11 a	MISCELLANEOUS REVENUE	900099	152,749.			152,749.
ane	ı	o					
cell	•						
Miscellaneous Revenue	(All other revenue					
_	•	Total. Add lines 11a-11d		152,749.			
	12	Total revenue. See instructions		48,886,787.	11428312.	-103,104.	3588736.

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Pa	Part IX Statement of Functional Expenses									
Sect	ion 501(c)(3) and 501(c)(4) organizations must com	olete all columns. All othe	er organizations must con	nplete column (A).						
	Check if Schedule O contains a respor	nse or note to any line in								
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to domestic organizations									
	and domestic governments. See Part IV, line 21									
2	Grants and other assistance to domestic									
	individuals. See Part IV, line 22	168,941.	168,941.							
3	Grants and other assistance to foreign									
	organizations, foreign governments, and foreign									
	individuals. See Part IV, lines 15 and 16	172,500.	172,500.							
4	Benefits paid to or for members									
5	Compensation of current officers, directors,	4 000 074	4.40 =04	242 552						
	trustees, and key employees	1,092,371.	149,721.	942,650.						
6	Compensation not included above to disqualified									
	persons (as defined under section 4958(f)(1)) and									
	persons described in section 4958(c)(3)(B)	05 054 071	01 506 007	0 047 471	0 000 710					
7	Other salaries and wages	25,854,271.	21,526,087.	2,247,471.	2,080,713.					
8	Pension plan accruals and contributions (include	1 147 102	065 061	177 106	104 026					
	section 401(k) and 403(b) employer contributions)	1,147,183. 3,117,762.	865,961. 2,307,251.	177,186. 506,762.	104,036.					
9	Other employee benefits	1,909,658.	1,636,199.	146,284.	303,749.					
10	Payroll taxes	1,909,030.	1,030,199.	140,204.	127,175.					
11	Fees for services (nonemployees):									
	Management	133,249.	99,762.	33,487.						
	Legal	134,603.	99,102.	134,603.						
	Accounting	136,061.	136,061.	134,003.						
	Lobbying	244,163.	130,001.		244,163.					
f	Investment management fees	226,359.		226,359.	211/1031					
	Other. (If line 11g amount exceeds 10% of line 25,	220,0001		220,0000						
9	column (A), amount, list line 11g expenses on Sch O.)	1,527,338.	1,395,764.	96,072.	35,502.					
12	Advertising and promotion	211,987.	77,851.	133,586.	550.					
13	Office expenses	301,778.		131,353.	22,508.					
14	Information technology	224,483.	196,830.	15,232.	12,421.					
15	Royalties		-							
16	Occupancy	511,776.	471,612.	40,033.	131.					
17	Travel	442,861.	416,945.	23,291.	2,625.					
18	Payments of travel or entertainment expenses									
	for any federal, state, or local public officials									
19	Conferences, conventions, and meetings	92,293.		3,966.	1,409.					
20	Interest	5,795.	5,016.	779.						
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	3,119,106.		39,568.						
23	Insurance	555,694.	484,336.	71,358.						
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)	001 051	471 540	212 250	207 145					
	SERVICE CONTRACTS	891,951.	471,548.	213,258.	207,145.					
b	DIES AND SUBSCRIPTIONS	256,246.	181,043.	50,518.	24,685.					
C	DUES AND SUBSCRIPTIONS,	103,249.	83,085.	8,720.	11,444.					
d	All others are an are	3,206,864.	2,885,967.	289,815.	31,082.					
	All other expenses Add lines 1 through 24a	45,788,542.	37,046,853.	5,532,351.	3,209,338.					
<u>25</u> 26	Total functional expenses. Add lines 1 through 24e	±3,100,344•	31,040,033.	J,JJ4,JJ1•	5,409,330.					
20	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									

Form **990** (2022)

Check here

if following SOP 98-2 (ASC 958-720)

Fai	LA	Dalance Sneet					
		Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			7,093,141.	1	7,047,872.
	2	Savings and temporary cash investments			24,282,687.	2	27,988,933.
	3	Pledges and grants receivable, net			2,826,056.	3	1,787,148.
	4	Accounts receivable, net	216,385.	4	657,820.		
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these	e perso	ons		5	
	6	Loans and other receivables from other disqualifi	ied per	sons (as defined			
		under section 4958(f)(1)), and persons described		6			
र	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			249,982.	8	302,905.
ĕ	9	Prepaid expenses and deferred charges			221,011.	9	214,345.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	144,825,070.			
	b	Less: accumulated depreciation	10b	31,848,265.		10c	
	11	Investments - publicly traded securities	74,156,632.	11	76,615,061.		
	12	Investments - other securities. See Part IV, line 1			107,269,262.	12	115,538,791.
	13	Investments - program-related. See Part IV, line 1			13		
	14	Intangible assets		14	100 100		
	15	Other assets. See Part IV, line 11		15	130,480.		
	16	Total assets. Add lines 1 through 15 (must equa	326,378,575.	16	343,260,160.		
	17	Accounts payable and accrued expenses	2,843,331.	17	4,033,687.		
	18	Grants payable	5 040 050	18	5 000 005		
	19	Deferred revenue			5,948,970.	19	5,230,207.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
es	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, substa					
jap		controlled entity or family member of any of thes				22	
_	23	Secured mortgages and notes payable to unrelative		•		23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	17-24)	. Complete Part X	4,404,558.	05	3,866,172.
	06	of Schedule D			13,196,859.		13,130,066.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, chee			13,190,039.	26	13,130,000.
S		,	ck ner	e <u>r</u>			
nce	27	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions			88,317,647.	27	95,679,144.
ala	27 28	Net assets with donor restrictions Net assets with donor restrictions			224,864,069.	28	234,450,950.
ē	20	Organizations that do not follow FASB ASC 95			221,001,009.	20	231,130,330
Ξ		and complete lines 29 through 33.	o, che	ck liefe			
卢	20	Capital stock or trust principal, or current funds				29	
Net Assets or Fund Balances	29 30	Paid-in or capital surplus, or land, building, or eq				30	
ASS	31	Retained earnings, endowment, accumulated inc				31	
et/	32	Total net assets or fund balances			313,181,716.	32	330,130,094.
Z	33				326,378,575.	33	343,260,160.
	- 55	TOTAL HADIILIES AND HEL ASSELS/TUND DATA ICES			220,370,373.	33	Farry 990 (0000)

Form **990** (2022)

	1330 (2022) 11112211011022112 110202011 2002211 / 11100			. • -	ı u	<u>gc</u>
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,88		
2	Total expenses (must equal Part IX, column (A), line 25)	2		<u>,78</u>		
3	Revenue less expenses. Subtract line 2 from line 1	3		,09		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,18		
5	Net unrealized gains (losses) on investments	5	12	,48	<u>0,3</u>	<u>80.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1	,36	9,7	<u>53.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	coluṃn (B))	10	330	,13	0,0	94.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule C).			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number

MASSACHUSETTS AUDUBON SOCIETY, 04 - 2104702Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	31994890.	20071462.	23422342.	28672847.	33972843.	138134384
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	31994890.	20071462.	23422342.	28672847.	33972843.	138134384
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						8809266.
6	Public support. Subtract line 5 from line 4.						129325118
	ction B. Total Support			ı			
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4			23422342.	28672847.	33972843.	138134384
	Gross income from interest,						
Ŭ	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1963077.	1142894.	1081094	1652964.	2688335.	8528364.
7 Am 8 Gro divi sec anc 9 Net acti	Net income from unrelated business	1303077	11120310	10010310	10323011	20003330	03203011
9	activities, whether or not the						
	business is regularly carried on	142,215.	43,825.	170,083.	15,072.	0.	371,195.
10	Other income. Do not include gain	142,213.	13,023.	170,005.	13,072.	•	371,133.
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
44	Total support. Add lines 7 through 10						147033943
	Gross receipts from related activities,	oto (ooo instructio	<u> </u>				,934,659.
	First 5 years. If the Form 990 is for the	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	fourth or fifth toy			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
13							
Sec	organization, check this box and stoction C. Computation of Publi					•••••	
	Public support percentage for 2022 (column (fl)		14	87.96 %
	Public support percentage from 2021					15	87.05 %
	33 1/3% support test - 2022. If the						
102							
L	stop here. The organization qualifies						
	33 1/3% support test - 2021. If the	•		•		•	
47.	and stop here. The organization qua						
1/2	10% -facts-and-circumstances test	_					
	and if the organization meets the fact					_	
	meets the facts-and-circumstances to	-			-		
k	10% -facts-and-circumstances test	_					10% or
	more, and if the organization meets the						
	organization meets the facts-and-circ						
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a		(Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

Capport Concadio for C	i garnizationio	Decorribed iii e		<i>-,</i>				
(Complete only if you checked	the box on line 10	of Part I or if the o	organization failed	to qualify under Pa	art II. If the organiz	ation fails to		
qualify under the tests listed below, please complete Part II.)								
ո A. Public Support								
year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total		
g grante contributions and								

Section A. Public Support	, р.одос со,					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						l
14 First 5 years. If the Form 990 is for t	•		•		. , . ,	on,
check this box and stop here	io Cupport Do					
Section C. Computation of Publ					T I	
15 Public support percentage for 2022 (line 8, column (f), c	livided by line 13,	column (f))		15	%

Public support percentage from 2021 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) 17 % 18 Investment income percentage from 2021 Schedule A, Part III, line 17 18 % 19a 33 1/3% support tests - 2022. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2021. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

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Schedule A (Form 990) 2022

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
30		
20		
3c		
4 -		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
8		
0-		
9a		
01-		
9b		
0.		
9c		
10a		
10b		

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· u	Continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
<u>Sec</u>	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations	•	· · · · ·	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		100	110
-	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	• •	2		
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
3	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
	7. 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).	•		
a	The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.			
b			,	
C	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction	yes	Na
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	_		
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors			
(explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
ection C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functional	v integrate	d Type III supporting orga	nization (see

Schedule A (Form 990) 2022

instructions).

Schedule A (Form 990) 2022

8 Breakdown of line 7:
 a Excess from 2018
 b Excess from 2019
 c Excess from 2020
 d Excess from 2021
 e Excess from 2022

SCHEDULE C

(Form 990)
For Organizations Exemp

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Political Campaign and Lobbying Activities

OMB No. 1545-0047
2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

	of orga					ployer identification number
David		MASSACH	USETTS AUDUBON S	SOCIETY, INC.		04-2104702
	Provide a	a description of the organiz	anization is exempt und ation's direct and indirect polition	cal campaign activities i	n Part IV.	
2 P	olitical o	campaign activity expendit	ures			\$
3 V	oluntee'	r hours for political campai	gn activities			
			 		2)	
Part		<u>·</u>	anization is exempt und		•	
1 E	nter the	amount of any excise tax	incurred by the organization un	der section 4955		\$
			incurred by organization manag			
			n 4955 tax, did it file Form 4720			
						Yes No
	' "Yes,"	describe in Part IV.	anization is exempt und	lor coation 501(a)	execut section 501/	0/3/
		•	by the filing organization for se	•		\$
			ization's funds contributed to o	· ·		•
			Add lines 1 and 0. Fater have			\$
			. Add lines 1 and 2. Enter here			Φ.
			1120-POL for this year?			
			pployer identification number (E			
		,	tion listed, enter the amount pa	,	J	0 0
		•	omptly and directly delivered to			•
		•	additional space is needed, pro		·	3 3
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
		(4)	(2) / (22)	(5, 2	filing organization's	contributions received and
					funds. If none, enter -0	promptly and directly delivered to a separate
						political organization.
						If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

schedule C (Form 990) 2					04-2104702	
Part II-A Comple	te if the organization is exem	pt under section	on 501(c)(3) a	nd filed I	Form 5768 (election unde	r
section	501(h)).					

		section 501(h)).		•	
	Check	if the filing organization belone	gs to an affiliated group (and list in Part IV each affiliated	group member's name	, address, EIN,
		expenses, and share of exces	s lobbying expenditures).		
}	Check	if the filing organization check	ed box A and "limited control" provisions apply.		
			oying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lo	bbying expenditures to influence publ	ic opinion (grassroots lobbying)	8,600.	
b	Total lo	bbying expenditures to influence a leg	gislative body (direct lobbying)	167,652.	
c	Total lo	bbying expenditures (add lines 1a and	I 1b)	176,252.	
c				42,402,952.	
e	Total ex	cempt purpose expenditures (add line	s 1c and 1d)	42,579,204.	
f	Lobbyir	ng nontaxable amount. Enter the amo	unt from the following table in both columns.	1,000,000.	
	If the an	nount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not ove	er \$500,000	20% of the amount on line 1e.		
	Over \$5	500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1	,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1	,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$1	7,000,000	\$1,000,000.		
ç	g Grassro	oots nontaxable amount (enter 25% of	line 1f)	250,000.	
h	Subtrac	ct line 1g from line 1a. If zero or less, e	nter -0-	0.	
i	Subtrac	ct line 1f from line 1c. If zero or less, e	nter -0-	0.	
j	If there	is an amount other than zero on eithe	r line 1h or line 1i, did the organization file Form 4720	_	
	reportir	ig section 4911 tax for this year?			Yes No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Exper	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
2a Lobbying nontaxable amount b Lobbying ceiling amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
(150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	121,736.	144,237.	207,318.	176,252.	649,543.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures	32,671.	5,546.	8,105.	8,600.	54,922.

Schedule C (Form 990) 2022

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

local le or refe a Volunt b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total	the year, did the filing organization attempt to influence foreign, national, state, or egislation, including any attempt to influence public opinion on a legislative matter erendum, through the use of: teers? taff or management (include compensation in expenses reported on lines 1c through 1i)? advertisements? gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?	Yes	No	Amo	ount
local le or refe a Volunt b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total.	egislation, including any attempt to influence public opinion on a legislative matter brendum, through the use of: seers? taff or management (include compensation in expenses reported on lines 1c through 1i)? advertisements? gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
local le or refe a Volunt b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total.	egislation, including any attempt to influence public opinion on a legislative matter brendum, through the use of: seers? taff or management (include compensation in expenses reported on lines 1c through 1i)? advertisements? gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
or refe a Volunt b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total.	advertisements? ges to members, legislators, or the public? ations, or published or broadcast statements? so to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
 b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total. 	taff or management (include compensation in expenses reported on lines 1c through 1i)? advertisements? gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
 b Paid s c Media d Mailing e Public f Grants g Direct h Rallies i Other j Total. 	taff or management (include compensation in expenses reported on lines 1c through 1i)? advertisements? gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
d Mailing e Public f Grants g Direct h Rallies i Other j Total	gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
d Mailinge Publicf Grantsg Directh Ralliesi Otherj Total.	gs to members, legislators, or the public? ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
e Publicf Grantsg Directh Ralliesi Otherj Total.	ations, or published or broadcast statements? s to other organizations for lobbying purposes? contact with legislators, their staffs, government officials, or a legislative body?				
g Directh Ralliesi Otherj Total.	contact with legislators, their staffs, government officials, or a legislative body?	l I			
h Ralliesi Otherj Total.					
i Other j Total.					
j Total.	s, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	activities?				
	Add lines 1c through 1i				
2a Did the	e activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes	s," enter the amount of any tax incurred under section 4912				
c If "Yes	s," enter the amount of any tax incurred by organization managers under section 4912				
d If the f	iling organization incurred a section 4912 tax, did it file Form 4720 for this year?				
art III-A	Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5),	or sec	tion	
	501(c)(6).			V	
				Yes	No.
	substantially all (90% or more) dues received nondeductible by members?				
	e organization make only in-house lobbying expenditures of \$2,000 or less?				<u> </u>
3 Did the	e organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section	e prior year?	3	tion	
1 Dues,	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'answered "Yes." assessments and similar amounts from members		1		
2 Sectio	n 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al			
expen	ses for which the section 527(f) tax was paid).				
a Currer	nt year		2a		
b Carryo	over from last year		2b		
			2c		
	gate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
If notic	ces were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess			
does t	he organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical			
•	ditures next year?		4		
			5		
	• •				
ovide the	descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A, I	ines 1 ar	nd 2 (See	
structions)	; and Part II-B, line 1. Also, complete this part for any additional information.				
expendence of the control of the con	ditures next year? le amount of lobbying and political expenditures. See instructions Supplemental Information descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group		5	nd 2 (See	_

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04 - 2104702

Par			or Ac	counts.	Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	1	- /	a) Funda an	d other security
		(a) Donor advised funds	(1	o) Funds an	d other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in	_			
•	are the organization's property, subject to the organization's				Yes No
6	Did the organization inform all grantees, donors, and donor a				
	for charitable purposes and not for the benefit of the donor of			•	
Par		ganization answered "Ves" on Form 900			Yes No
1	Purpose(s) of conservation easements held by the organization		raitiv,	III IC 7.	
'	X Preservation of land for public use (for example, recrea	· · · · · · · · · · · · · · · · · · ·	f a histo	rically impo	tant land area
	X Protection of natural habitat	Preservation o			
	X Preservation of open space	Freservation c	n a certii	ied Historic	Structure
2	Complete lines 2a through 2d if the organization held a quality	fied conservation contribution in the form	of a con	servation e	acament on the last
2	day of the tax year.	ned conservation contribution in the form	or a cor		at the End of the Tax Year
9				2a	133
				2b	7,930.00
	Number of conservation easements on a certified historic str			2c	0
	Number of conservation easements included in (c) acquired a				
_	historic structure listed in the National Register			2d	0
3	Number of conservation easements modified, transferred, rel				the tax
	year 1		- 0. ga		y 11.10 10.1X
4	Number of states where property subject to conservation eas	sement is located 1			
5	Does the organization have a written policy regarding the per		•		
	violations, and enforcement of the conservation easements it				X Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,				s during the year
	6360				
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	ation eas	ements dur	ing the year
	<u>132,000.</u>				
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170	(h)(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?				X Yes No
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expense	stateme	ent and	
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents tha	t describes	the
_	organization's accounting for conservation easements.				
Par	t III Organizations Maintaining Collections of		tner Si	milar Ass	sets.
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.			
1a	If the organization elected, as permitted under FASB ASC 95	·			
	of art, historical treasures, or other similar assets held for put	olic exhibition, education, or research in f	urtheran	ce of public	
	service, provide in Part XIII the text of the footnote to its finar				
b	If the organization elected, as permitted under FASB ASC 95				
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furt	herance	of public se	ervice,
	provide the following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1				
2	If the organization received or held works of art, historical tre		al gain, p	rovide	
	the following amounts required to be reported under FASB A				
	Revenue included on Form 990, Part VIII, line 1				
-	Assets included in Form 990, Part X				-llD /F 000\ 0000
LHA	For Paperwork Reduction Act Notice, see the Instructions	s tor Form 990.		Sche	dule D (Form 990) 2022

232051 09-01-22

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

		·	· · · · · · · · · · · · · · · · · · ·				
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value			
1a Land		67,942,820.		67,942,820.			
b Buildings		55,563,585.	29,159,438.	26,404,147.			
c Leasehold improvements							
d Equipment		2,962,779.	1,901,172.	1,061,607.			
e Other		18,355,886.	787,655.	17,568,231.			
otal. Add lines 1a through 1e. (Column (d) must equal Form 990. Part V. column (R) line 10c.).							

Schedule D (Form 990) 2022

Scriedule D	(FOITH 990)	2022	LITTLE
D - 1 1/11	1		

Part VIII Investments - Other Securities.								
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.								
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value						
(1) Financial derivatives								
(2) Closely held equity interests								
(3) Other								
(A) LIMITED PARTNERSHIPS	53,825,867.	END-OF-YEAR MARKET VALUE						
(B) DIRECT HEDGE FUNDS	35,635,890.	END-OF-YEAR MARKET VALUE						
(C) COMMINGLED TRUST FUNDS	9,901,202.	END-OF-YEAR MARKET VALUE						
(D) FUND OF FUNDS	16,175,832.	END-OF-YEAR MARKET VALUE						
(E)								
(F)								
(G)								
(H)								
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	115,538,791.							
Part VIII Investments - Program Related.								
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.						
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value						
(1)								
(2)								

(a) Description of investment	(b) Dook value	(c) Welfied of Valuation. Gost of Cha of year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col. (h) must equal Form 990, Part X, col. (R) line 13.)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13. Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total (Column (h) must oqual Form 900, Part V, col. (P) line 15.)	

Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) SPLIT-INTEREST AGREEMENT	
(3) LIABILITIES	3,408,997.
(4) OPERATING LEASES	131,080.
(5) FINANCE LEASE OBLIGATIONS	326,095.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 25.)	3,866,172.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

PART II, LINE 9:

THE COST OF PURCHASING CONSERVATION RESTRICTIONS AND EASEMENTS IS CAPITALIZED.

PART III, LINE 1A:

Part XIII | Supplemental Information (continued)

MASS AUDUBON DOES NOT CAPITALIZE ITS COLLECTIONS AS AN ASSET IN THE COMBINED STATEMENTS OF FINANCIAL POSITION. FINE ARTS COLLECTIONS INCLUDE ARTWORK HELD FOR EDUCATIONAL AND CURATORIAL PURPOSES. EACH OF THE ITEMS IS CATALOGED, PRESERVED, AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED CONTINUOUSLY. OCCASIONALLY, MASS AUDUBON WILL SELL OR DE-ACCESS CERTAIN PIECES. THE DE-ACCESSION PROCEEDS WILL BE UTILIZED AS DETERMINED BY THE BOARD OF DIRECTORS FOR FUTURE COLLECTION ACQUISITIONS UNLESS THE ORIGINAL DONOR HAS SPECIFIED A RESTRICTION ON THE DE-ACCESSION PROCEEDS. MASS AUDUBON HAS APPROXIMATELY 2,700 ITEMS CATALOGUED IN ITS COLLECTION.

PART III, LINE 4:

MASS AUDUBON MAINTAINS A COLLECTION OF ARTWORKS DEPICTING BIRDS, OTHER WILDLIFE, AND NATURAL HABITATS. THIS COLLECTION IS ACTIVELY USED FOR TEACHING STUDENTS AND ADULTS AND ALSO BY SCHOLARS FOR RESEARCH. PORTIONS OF THE COLLECTION ARE FREQUENTLY ON DISPLAY AT MASS AUDUBON'S MUSEUM OF AMERICAN BIRD ART (TEMPORARILY CLOSED) AND OCCASIONALLY AT OTHER SANCTUARIES AROUND THE STATE. THE COLLECTION IS USED TO EDUCATE VISITORS ABOUT BIRDS AND THE NATURAL WORLD AND TO INSPIRE THEM TO BECOME ACTIVELY INVOLVED IN PROTECTING THE NATURE OF MASSACHUSETTS IN DIRECT FURTHERANCE OF MASS AUDUBON'S MISSION.

PART V, LINE 4:

MASS AUDUBON USES INCOME FROM ITS ENDOWMENT FUNDS IN DIRECT FURTHERANCE OF ITS MISSION AND IN SUPPORT OF THE MANY SANCTUARIES AND ACTIVITIES FOR WHICH DONORS HAVE CREATED RESTRICTED ENDOWMENT FUNDS. APPROXIMATELY 17% OF MASS AUDUBON'S ANNUAL OPERATING BUDGET COMES FROM ENDOWMENT INCOME. FOR INSTANCE, MANY DONORS HAVE LEFT BEQUESTS TO ESTABLISH RESTRICTED

Part XIII | Supplemental Information (continued)

ENDOWMENT FUNDS TO SUPPORT OPERATIONS AND ACTIVITIES AT SANCTUARY PROPERTIES WHICH THEY HAD PREVIOUSLY OWNED OR TO WHICH THEY WERE PARTICULARLY ATTACHED, AND OTHER DONORS HAVE ESTABLISHED ENDOWMENTS TO SUBSIDIZE CHILDREN FROM DISADVANTAGED BACKGROUNDS TO ATTEND MASS AUDUBON SUMMER CAMPS AND EDUCATIONAL PROGRAMS.

PART X, LINE 2:

MASS AUDUBON ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX POSITIONS BASED ON A "MORE LIKELY THAN NOT" THRESHOLD TO THE RECOGNITION OF THE TAX POSITIONS BEING SUSTAINED BASED ON THE TECHNICAL MERITS OF THE POSITION UNDER SCRUTINY BY THE APPLICABLE TAXING AUTHORITY. IF A TAX POSITION OR POSITIONS ARE DEEMED TO RESULT IN UNCERTAINTIES OF THOSE POSITIONS, THE UNRECOGNIZED TAX BENEFIT IS ESTIMATED BASED ON A "CUMULATIVE PROBABILITY ASSESSMENT" THAT AGGREGATES THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN TAX POSITIONS. MASS AUDUBON HAS IDENTIFIED ITS TAX STATUS AS A TAX-EXEMPT ENTITY AND ITS DETERMINATION AS TO ITS INCOME BEING RELATED OR UNRELATED AS ITS ONLY SIGNIFICANT TAX POSITIONS AND HAS DETERMINED THAT SUCH TAX POSITIONS DO NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION. MASS AUDUBON IS NOT CURRENTLY UNDER EXAMINATION BY ANY TAXING JURISDICTION. FEDERAL AND STATE INCOME TAX RETURNS ARE GENERALLY OPEN FOR EXAMINATION FOR THREE YEARS FOLLOWING THE DATE FILED.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING AND GAMING EVENT EXPENSES 22,391. REVENUES OF WHETSTONE WOOD TRUST FUND INCLUDED IN CONSOLIDATED FINANCIALS 153,073. CHANGES IN SPLIT INTEREST AGREEMENTS 1,369,753. TOTAL TO SCHEDULE D, PART XI, LINE 2D 1,545,217.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 MASSACHUSETTS AUDUBON SOCIETY, INC. Part XIII Supplemental Information (continued)	04-2104702 Page 5
Part XIII Supplemental Information (continued)	
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
	22 201
FUNDRAISING AND GAMING EVENT EXPENSES	22,391.
EXPENSES OF WHETSTONE WOOD TRUST FUND INCLUDED IN	
CONSOLIDATED FINANCIALS	58,901.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	81,292.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Schedule F (Form 990) 2022

Name of the organization **Employer identification number** MASSACHUSETTS AUDUBON SOCIETY 04 - 2104702General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (b) Number of (c) Number of (d) Activities conducted in the region (f) Total (a) Region employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region CENTRAL AMERICA AND THE CARIBBEAN GRANTMAKING 172,500. 0 0 172,500. 3 a Subtotal **b** Total from continuation 0 sheets to Part I Totals (add lines 3a 172,500.

232071 10-17-22

and 3b)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			TROPICAL FOREST AND					
		CENTRAL AMERICA	SAVANNAH WILDLIFE PROTECTION AND FIRE					
		AND THE CARIBBEAN	SUPPRESSION EFFORTS,	77 500	WIRE TRANSFER	0.		воок
			MARINE AND	,				
			TERRESTRIAL WILDLIFE					
		CENTRAL AMERICA	PROTECTION IN					
		AND THE CARIBBEAN	PROTECTED AREAS IN	95,000.	WIRE TRANSFER	0.		воок
2 Enter total purchase of	reginient ergeni-stis	no lieted above that are	recognized as aboution by the	ovojan oount	recognized as a tarr			
			recognized as charities by the f or counsel has provided a sect			>		0

SEE PART V FOR COLUMN (D) DESCRIPTIONS

Schedule F (Form 990) 2022

3 Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.							
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Par	IV Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"	
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign	
	Corporation (see Instructions for Form 926)	X Yes No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may	
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and	
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a	
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"	
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to	
	Certain Foreign Corporations (see Instructions for Form 5471)	X Yes No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a	
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,	
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing	
	Fund (see Instructions for Form 8621)	X Yes No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"	
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain	
	Foreign Partnerships (see Instructions for Form 8865)	X Yes No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If	
	"Ves." the organization may be required to separately file Form 5713. International Roycott Report (see	

Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2022

Yes X No

Schedule F (Form 990) 2022 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART II, COLUMN (D):

REGION: CENTRAL AMERICA AND THE CARIBBEAN

(D) PURPOSE OF GRANT: TROPICAL FOREST AND SAVANNAH WILDLIFE PROTECTION AND FIRE SUPPRESSION EFFORTS, EQUIPMENT PURCHASES, AND BUILDING REPAIRS/CONSTRUCTION AT THE 252,000-ACRE RIO BRAVO CONSERVATION AND MANAGEMENT AREA IN NORTHWESTERN BELIZE

REGION: CENTRAL AMERICA AND THE CARIBBEAN

(D) PURPOSE OF GRANT: MARINE AND TERRESTRIAL WILDLIFE PROTECTION IN PROTECTED AREAS IN THE TOLEDO DISTRICT OF SOUTHEASTERN BELIZE, INCLUDING EQUIPMENT PURCHASES AND PERSONNEL COSTS AND TRAINING

PART I, LINE 2

MASS AUDUBON CLOSELY MONITORS THE EXPENDITURE OF THE FUNDS BY THE ORGANIZATIONS IN BELIZE FOR WHICH IT PROVIDES GRANTS, ADVICE AND TECHNICAL ASSISTANCE. WRITTEN PROPOSALS ARE REQUIRED FOR ALL GRANT REQUESTS AND FINAL REPORTS ARE REQUIRED FOR ALL GRANTS AWARDED (AND FOR LARGER GRANTS INTERIM REPORTS ARE REQUIRED AS WELL). ALL PROPOSALS CONTAIN BUDGET INFORMATION, AND ALL FINAL REPORTS PROVIDE DETAILS ON ACTUAL AMOUNTS EXPENDED ON FUNDED PROJECTS. MASS AUDUBON STAFF WORK CLOSELY WITH THE ORGANIZATIONS FUNDED AND VISIT THEM IN BELIZE IN MOST SUCH VISITS INCLUDE THE VISUAL INSPECTION OF CAPITAL YEARS. IMPROVEMENTS OR EQUIPMENT FUNDED BY THE GRANTS AND THE DISCUSSION OF PRIORITIES, ACCOMPLISHMENTS AND GOALS WITH THE LEADERS OF THE ORGANIZATIONS.

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public

Name of the organization

Department of the Treasury

Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

MASSACHUSETTS AUDUBON SOCIETY, INC.

Inspection

Employer identification number

04-2104702

Part I Fundraising Activitie	S. Complete if the organization answ	vered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
required to complete this p	art.					
1 Indicate whether the organization ra	aised funds through any of the follow	ing activ	ities. (Check all that apply.		
a X Mail solicitations				overnment grants		
b X Internet and email solicitation	ns f X Solicit	ation of	gover	nment grants		
c X Phone solicitations	g X Specia	al fundra	ising (events		
d X In-person solicitations			_			
2 a Did the organization have a writter	or oral agreement with any individua	al (includ	ina of	ficers, directors, trus	tees or	
	Part VII) or entity in connection with				X Yes	No
	dividuals or entities (fundraisers) purs					
compensated at least \$5,000 by the		dant to	agi cci	monto under willon ti	io idilalalaci la to be	•
Compensated at least \$5,000 by the	- I organization.					
		(iii) fundr	Did		(v) Amount paid	(vi) Amount paid
(i) Name and address of individual	(ii) Activity	fùndr have ci	aiser ustodv	(iv) Gross receipts	to (or retained by)	to (or retained by)
or entity (fundraiser)	(,	or con contribu	trol of itions?	from activity	fundraiser listed in col. (i)	organization
STAGE COACH DIGITAL - 2038 NE	DIGITAL MARKETING AND	Yes	No			_
DAVIS STREET, PORTLAND, OR	MEMBERSHIP RECRUITMENT	1.00	X	0.	244,163.	0.
MIVIE BIRDDI, TORTHIND, OR	ADMIDING THE RECOTTABLE	+			244,103.	<u>.</u>
					244,163.	
3 List all states in which the organiza	tion is registered or licensed to solicit	contrib	utions	or has been notified	it is exempt from re-	gistration
or licensing.						
CA, CT, DC, FL, GA, MA, ME	,MN,NH,NJ,NY,OH,PA,	RI,V	Ά,Μ	MD,WI		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990) 2022

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gro	oss income on Form 990	D-EZ, lines 1 and 6b. List e	vents with gross receipt	s greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			ARCADIA FOLK	FELIX NECK		(add col. (a) through
			FEST	SUMMER DINNE	11	
_			(event type)	(event type)	(total number)	col. (c))
밁						
Revenue	1	Gross receipts	40,070.	63,194.	75,696.	178,960.
٣				,	,	.,
	2	Less: Contributions	23,800.	16,875.	5,000.	45,675.
			,		, , , , , , , , , , , , , , , , , , , ,	. ,
	3	Gross income (line 1 minus line 2)	16,270.	46,319.	70,696.	133,285.
			, ,	, , , , ,		,
	4	Cash prizes				
	5	Noncash prizes				
တ္ထ	_					
SU	6	Rent/facility costs			2,125.	2,125.
×	•					
Direct Expenses	7	Food and beverages			6,323.	6,323.
<u>ië</u>	•	Toda and beverages			0,0=01	0,0200
	8	Entertainment				
	9	Other direct expenses		1,986.	9,234.	13,943.
	10	Direct expense summary. Add lines 4 through			•	22,391.
	11	Net income summary. Subtract line 10 from li				110,894.
Pa	rt I	II Gaming. Complete if the organization a		n 990. Part IV. line 19. or r	reported more than	
		\$15,000 on Form 990-EZ, line 6a.		, , , , , , , , , , , , , , , , , , , ,	,	
			() 5:	(b) Pull tabs/instant	() 011	(d) Total gaming (add
뎶			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
۳	1	Gross revenue				
		G. 64 6 1 6 1 6 1 6 1 6 1 6 1 6 1 6 1 6 1				
	2	Cash prizes				
Ses		•				
Direct Expenses	3	Noncash prizes				
ŭ	_					
ect	4	Rent/facility costs				
盲	-					
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No —	No No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)			
		, ,	()			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
			, , ,			
9	Ent	er the state(s) in which the organization condu	icts gaming activities:			
		he organization licensed to conduct gaming ac				
		No," explain:				
10a	We	ere any of the organization's gaming licenses re	evoked, suspended. or t	erminated during the tax v	rear?	Yes No
		Yes," explain:				
_						

Schedule G (Form 990) 2022

232082 10-27-22

Sch	nedule G (Form 990) 2022 MASSACHUSETTS AUDUBON SOCIETY, INC. 04-2	104702	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	a The organization's facility	13a	%
	An outside facility	13b	<u></u> %
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
h	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount		
_	of gaming revenue retained by the third party \$		
,	c If "Yes," enter name and address of the third party:		
٠	on 165, enter hame and address of the time party.		
	Name		
	Name		
	Address		
16	Gaming manager information:		
16	daming manager information.		
	Name		
	Gaming manager compensation \$		
	Gaming manager compensation \$		
	Description of convices provided		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Director/officer Employee Independent contractor		
47	Manufalana allah disebagai		
	Mandatory distributions:		
а	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	∟ No
Ľ	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Da	organization's own exempt activities during the tax year \$ Interview Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part		01 401
Га	Trevide the explanations required by Farth, into Eb, columns (iii) and (v), and Far	t III, Ilnes 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
a a	NIEDIIE C DADU I IINE OD IICU OE MEN HICHECU DAID EUNDAICEDO	1 -	
SC	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS	:	
, -	\ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		
<u>(1</u>) NAME OF FUNDRAISER: STAGE COACH DIGITAL		
, _		000	
<u>(I</u>) ADDRESS OF FUNDRAISER: 2038 NE DAVIS STREET, PORTLAND, OR 97	232	

Schedule G (Form 990)	MASSACHUSETTS	AUDUBON	SOCIETY,	INC.	04-2104702 Page 4
Part IV Supplement	MASSACHUSETTS tal Information (continued)				

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule I (Form 990) 2022

MASSACHUS:	ETTS AUDU	BON SOCIETY	, INC.				04-2104702
Part I General Information on Grants and	nd Assistance						
1 Does the organization maintain records t	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selection	
criteria used to award the grants or assis	tance?						No
2 Describe in Part IV the organization's pro	cedures for monit	oring the use of grant	funds in the United	d States.			
Part II Grants and Other Assistance to I					anization answered "Y	es" on Form 990, Part I	V, line 21, for any
recipient that received more than \$			onal space is need		(C) NA-H I - 5		
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
 Enter total number of section 501(c)(3) ar Enter total number of other organizations 	-	-	e line 1 table				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III can be duplicated if additional space is needed.	•	-			
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CAMP, COLLEGE AND PRESCHOOL SCHOLARSHIP FUND	229	168,941.	0.		
Part IV Supplemental Information. Provide the information red	quired in Part I, lin	e 2; Part III, column	(b); and any other ac	Iditional information.	
PART I, LINE 2					
MASS AUDUBON CLOSELY MONITORS DAY	AND RESID	ENTIAL CAM	IP SCHOLARS	HIPS AND	
OTHER PROGRAM SCHOLARSHIPS. THESE	SCHOLARS	HIPS ARE D	OISCOUNTS (EITHER	
FULL OR PARTIAL) TO PROGRAMS OFFER	ED, AND M	ASS AUDUBO	N IS PROVI	DING	
REDUCED OR FREE TUITION BASED ON N	EED. TH	E FEW COLI	EGE SCHOLA	RSHIPS	
WHICH ARE PROVIDED ARE ALSO CLOSEL	Y MONITOR	ED AND THE	SCHOLARSH	IP	
MONIES ARE GENERALLY SENT DIRECTLY	TO THE C	OLLEGE AT	WHICH THE		
RECIPIENT WILL BE STUDYING.					

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

 $\begin{array}{c} \text{Employer identification number} \\ 0.4-2.10470.2 \end{array}$

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
	<u> </u>			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53,4958-6(c)?	9		1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	J-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) DAVID O'NEILL	(i)	395,248.	0.	0.	19,710.	40,205.	455,163.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) VICTORIA JONES	(i)	313,241.	0.	0.	15,738.	15,890.	344,869.	0.
CHIEF DEVELOPMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) BANCROFT POOR	(i)	233,136.	0.	0.	20,825.	5,910.	259,871.	0.
CFO/ASST. TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) MICHELLE MANION	(i)	193,574.	0.	0.	9,229.	13,283.	216,086.	0.
VP FOR ADVOCACY AND POLICY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) GAIL YEO	(i)	193,574.	0.	0.	15,888.	4,839.	214,301.	0.
VP OF WILDLIFE SANCTUARIES	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JAN O'NEIL	(i)	130,696.	0.	0.	11,978.	35,866.	178,540.	0.
DIR OF MEMBERSHIP/ASST TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) NIA KEITH	(i)	166,377.	0.	0.	6,639.	4,159.	177,175.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) TIMOTHY CALBRESE	(i)	149,339.	0.	0.	9,123.	3,733.		0.
SR. DIR.OF CORP, FND, & GRANT SUPPOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

	MASSACHUSETT	S AUDU:	BON SOCIE	TY, INC.			04-	2104	702	
Pai	t I Types of Property									
	•	(a)	(b)	(c)				(d)		
		Check if	Number of contributions or	Noncash contril amounts report			Method of			
		applicable		Form 990, Part VII		l n	oncash contr	ibution ar	mount	S
1	Art - Works of art	Х	6			AT :	NOMINAI	AMO	UNT	
2	Art - Historical treasures									
3	Art - Fractional interests									
4	Books and publications	Х			350.	AT	NOMINAI	AMO	UNT	
5	Clothing and household goods	Х		17			NOMINAI			
6	Cars and other vehicles									
7	Boats and planes									
8	Intellectual property									
9	Securities - Publicly traded	Х	80	1,306	.537.	FMV	PER BE	OKER		
10	Securities - Closely held stock				,					
11	Securities - Partnership, LLC, or									
••	trust interests									
12	Securities - Miscellaneous									
13	Qualified conservation contribution -									
10										
14	Qualified conservation contribution - Other									
15	Real estate - Residential									
16	Real estate - Commercial									
17	Real estate - Other	Х	2	91	500.	ASS	ESOR'S	WAT.II	F.	
18		- 21		7 - ,	, 500.	1100	DOIL D	V21110.		
19	Collectibles									
20	Food inventory Drugs and medical supplies									
21										
22	Taxidermy									
23	Historical artifacts									
	Scientific specimens									
24	Archeological artifacts									
25	Other ()									
26 27	Other ()									
27	Other ()									
28	Other ()	tation during	the tay year far a	antributions	Т					
29	Number of Forms 8283 received by the organization completed Form 828	_	•		20				0	
	for which the organization completed Form 626	oo, Part V, L	onee Acknowledg	ement [29				Yes	Na
20-	During the year did the experientian receive by	, contribution		arted in Dort Llines	1 +6	h 00 4	that it		res	No
30a	During the year, did the organization receive by		*		-		mai ii			
	must hold for at least 3 years from the date of							20-		х
L	exempt purposes for the entire holding period?	·						30a		Λ
b 24	If "Yes," describe the arrangement in Part II.	action that "a	auires the review	of any nonatandard	contribut	iono?		24	X	
31	Does the organization have a gift acceptance p	-	•	•		10115?		31	Λ	
32a	Does the organization hire or use third parties		•					20-		х
L	contributions?							32a		Λ
b	If "Yes," describe in Part II.	oluma (=\ f=	rature of number	for which as liver	(a) io sha	مادمط				
33	If the organization didn't report an amount in c	olumn (c) fol	a type of property	ior which column	(a) is cned	жеа,				
	describe in Part II.									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2022

232142 09-09-22

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PRESERVE THE RICH BIODIVERSITY OF MASSACHUSETTS. MASS AUDUBON ACTIVELY

PURSUES BOTH DONATIONS AND PURCHASES OF ADDITIONAL CONSERVATION LAND

AND IS THE LARGEST PRIVATE CONSERVATION LANDOWNER IN THE STATE. AN

ESTIMATED 582,000 VISITORS CAME TO ENJOY MASS AUDUBON PROPERTIES IN FY

2023.

MASS AUDUBON IS ALSO THE LARGEST NON-GOVERNMENTAL PROVIDER OF NATURE

EDUCATION IN THE STATE. MASS AUDUBON DEVELOPS EDUCATIONAL MATERIALS AND

ENVIRONMENTAL POLICY MATERIALS FOR STUDENTS, TEACHERS, LEGISLATORS, AND

THE GENERAL PUBLIC. IN FY 2023, MASS AUDUBON TAUGHT NATURE PROGRAMS TO

MORE THAN 84,000 CHILDREN AND ADULTS, ENROLLED MORE THAN 10,400

CHILDREN IN ITS SUMMER DAY AND RESIDENTIAL NATURE CAMPS, AND CONDUCTED

SCIENCE/NATURE TRAINING FOR MORE THAN 1,200 TEACHERS, DESPITE THE

CONSTRAINTS OF THE PANDEMIC. IN ADDITION, MASS AUDUBON WAS FORTUNATE

TO HAVE MORE THAN 6,350 VOLUNTEERS CONTRIBUTE MORE THAN 91,000 HOURS OF

SERVICE ACROSS THE STATE IN FY 2023

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

CLIMATE CHANGE.

IN ADDITION, THE MASS AUDUBON WEBSITE (WWW.MASSAUDUBON.ORG) OFFERS A

WIDE VARIETY OF INFORMATION ON MASS AUDUBON'S SANCTUARIES, CONSERVATION

EFFORTS, LAND PROTECTION PROJECTS, ADVOCACY ISSUES, CLIMATE CHANGE

WORK, AND THE NATURAL WORLD. CURRENTLY, MASS AUDUBON HAS TEN REGIONAL

E-NEWSLETTERS AND FIVE OTHER E-NEWSLETTERS ON SPECIFIC TOPICS, AS WELL

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990) 2022

232211 10-28-22

MASSACHUSETTS AUDUBON SOCIETY, INC.

Bemployer identification number 04-2104702

AS A NUMBER OF BLOGS. MASS AUDUBON ALSO OPERATES A GIFT SHOP IN

LINCOLN WHICH SELLS MERCHANDISE RELATED TO NATURE, WILDLIFE OBSERVATION

AND ENVIRONMENTAL EDUCATION TO BOTH MEMBERS AND NON-MEMBERS AS WELL AS

A NUMBER OF SMALLER NATURE-THEMED GIFT SHOPS AT MANY OF THE

SANCTUARIES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

LANDS AS WELL AS TO PROVIDE GUIDANCE FOR OTHER LANDOWNERS THROUGHOUT

THE STATE.

MASS AUDUBON LANDS PLAY A CRITICAL ROLE IN THE DELIVERY OF ITS MISSION,

AND ITS LAND PROTECTION EFFORTS FOCUS ON CONSERVING ECOLOGICALLY

SIGNIFICANT TRACTS OF LAND ADJACENT TO EXISTING WILDLIFE SANCTUARIES,

THEREBY PROTECTING AND ENHANCING THEIR BIOLOGICAL INTEGRITY AND

VIABILITY AS PROGRAM SITES. MASS AUDUBON ALSO ADVANCES THE PROTECTION

OF SELECTED HIGH PRIORITY FOCUS AREAS BEYOND ITS EXISTING WILDLIFE

SANCTUARIES THROUGH COLLABORATION WITH STATE AND LOCAL PUBLIC AGENCIES

AND LOCAL AND REGIONAL LAND TRUSTS. COLLECTIVELY, THESE PROTECTION

PRIORITIES INCLUDE A WIDE RANGE OF MASSACHUSETTS HABITATS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

MASS AUDUBON SAW THE ENACTMENT OF TWO HISTORIC CLIMATE LAWS FOR WHICH

IT ADVOCATED ON BOTH THE FEDERAL AND MASSACHUSETTS STATE LEVELS: 1)

AFTER DECADES OF NEAR MISSES ON MAJOR FEDERAL PROPOSALS TO ADDRESS

CLIMATE CHANGE, THE U.S. SENATE AND HOUSE PASSED THE INFLATION

REDUCTION ACT (IRA), WHICH INCLUDED \$370 BILLION FOR CLIMATE AND CLEAN

ENERGY MEASURES AND 2) AT THE STATE LEVEL, GOVERNOR CHARLES BAKER

SIGNED INTO LAW A SWEEPING PACKAGE TO ADVANCE THE OFFSHORE WIND

DIGITAL LIVE DEM II DEPOSIT THE TRANSPORT OF THE OFFICE WAR

Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

INDUSTRY IN MASSACHUSETTS AND IMPLEMENT A BROAD SET OF STRATEGIES FOR

REDUCING GREENHOUSE GAS EMISSIONS FROM VEHICLES, BUILDINGS, NATURAL GAS

INFRASTRUCTURE, AND OTHER SIGNIFICANT SOURCES.

MASS AUDUBON CELEBRATED VICTORY FOR ITS \$1 BILLION FOR NATURE AND

CLIMATE CAMPAIGN. THIS WAS A TWO-YEAR EFFORT TO HELP SECURE ONE BILLION

DOLLARS OF NEW PUBLIC FUNDING, INCLUDING FROM THE FEDERAL INFLATION

REDUCTION ACT AND STATE ECONOMIC DEVELOPMENT PACKAGE, FOR NATURE AND

CLIMATE SOLUTIONS IN MASSACHUSETTS.

MASS AUDUBON AND ITS ADVOCATES AND SUPPORTERS HAVE ALSO BEGUN SCALING

UP WORK ON TWO WILDLIFE PROTECTION CAMPAIGNS: 1) PUSHING FOR IMPROVED

PROTECTIONS FOR HORSESHOE CRABS, WHOSE LOCAL POPULATIONS ARE SEVERELY

DEPLETED FROM DECADES OF OVERHARVESTING, AND 2) FOR INCREASED

REGULATION OF SECOND-GENERATION ANTICOAGULANT RODENTICIDES, A TYPE OF

RAT POISON THAT IS KILLING WILDLIFE, INCLUDING BALD EAGLES AND OTHER

RAPTORS.

IN ADDITION, MASS AUDUBON WORKED ON A REPORT TO BE RELEASED IN

SEPTEMBER 2023 ENTITLED "GROWING SOLAR: PROTECTING NATURE" WHICH

DOCUMENTS THE AMOUNT OF FOREST AND AGRICULTURAL LAND BEING LOST TO

LARGE, GROUND-MOUNTED SOLAR ARRAYS IN RECENT YEARS. THE REPORT WILL

PROPOSE ALTERNATIVE SITING OF THESE ARRAYS IN ORDER TO CONTINUE TO

ADVANCE THE COMMONWEALTH'S CRITICAL GOAL OF INCREASING THE AMOUNT OF

ELECTRICITY PRODUCED BY SOLAR ENERGY WITHOUT SACRIFICING FORESTS (AN

IMPORTANT SOURCE OF CARBON STORAGE) OR PRIME AGRICULTURAL LANDS IN THE

PROCESS.

EXPENSES \$ 1,253,375. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,000.

Name of the organization MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

FORM 990, PART VI, SECTION A, LINE 6:

MASS AUDUBON DOES NOT HAVE ANY STOCKHOLDERS BUT IT DOES HAVE MEMBERS.

MEMBERSHIP IS OPEN TO ALL INDIVIDUALS WHO SHARE THE MISSION OF PROTECTING

THE MASSACHUSETTS ENVIRONMENT AND WHO PAY THE REQUIRED MEMBERSHIP DUES.

BASIC MEMBERSHIP COSTS IN FY 2023 WERE \$50 PER YEAR FOR AN INDIVIDUAL AND

\$70 PER YEAR FOR A FAMILY. MASS AUDUBON CURRENTLY HAS APPROXIMATELY

160,000 MEMBERS. IN ADDITION TO LENDING THEIR SUPPORT TO IMPORTANT

ENVIRONMENTAL EDUCATION, ADVOCACY, LAND PROTECTION AND WILDLIFE

CONSERVATION EFFORTS, MEMBERS RECEIVE FREE ADMISSION TO ALL MASS AUDUBON

WILDLIFE SANCTUARIES, DISCOUNTS TO MASS AUDUBON PROGRAMS, COURSES AND GIFT

SHOPS, AND A ONE-YEAR SUBSCRIPTION TO THE MASS AUDUBON NEWSLETTER

(EXPLORE).

FORM 990, PART VI, SECTION A, LINE 7A:

MASS AUDUBON MEMBERS ARE INVITED TO THE ANNUAL MEETING OF MEMBERS (HELD IN

OCTOBER OR NOVEMBER OF EACH YEAR) TO VOTE ON THE ELECTION OF DIRECTORS, THE

MEMBERSHIP OF THE AUDIT COMMITTEE, AND ANY OTHER MATTERS WHICH PROPERLY

COME BEFORE THE MEETING.

FORM 990, PART VI, SECTION A, LINE 7B:

MASS AUDUBON MEMBERS MUST APPROVE ANY AMENDMENTS OR ALTERATIONS TO THE

BY-LAWS AND THE ARTICLES OF ORGANIZATION OF MASS AUDUBON AND ANY OTHER

BUSINESS WHICH MAY PROPERLY COME BEFORE THE ANNUAL MEETING OR ANY OTHER

MEETING OF THE MEMBERS DULY CALLED IN ACCORDANCE WITH THE BY-LAWS.

FORM 990, PART VI, SECTION B, LINE 11B:

A COPY OF THE FORM 990 WAS REVIEWED IN DETAIL BY THE MASS AUDUBON AUDIT

Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

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COMMITTEE (A COMMITTEE ELECTED DIRECTLY BY THE MASS AUDUBON MEMBERSHIP EACH
YEAR AT THE ANNUAL MEETING) AND WAS ALSO MADE AVAILABLE ELECTRONICALLY TO
ALL MASS AUDUBON DIRECTORS FOR REVIEW AND COMMENT PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

MASS AUDUBON REQUIRES DIRECTORS, OFFICERS, AND KEY EMPLOYEES TO COMPLETE A

CONFLICT OF INTEREST QUESTIONNAIRE EVERY YEAR. THESE INDIVIDUALS ARE

INSTRUCTED TO REVIEW THE MASS AUDUBON CONFLICT OF INTEREST POLICY PRIOR TO

COMPLETING THE QUESTIONNAIRE. THE COMPLETED FORMS ARE REVIEWED BY THE

CHAIR OF THE BOARD OF DIRECTORS WHO REPORTS TO THE EXECUTIVE COMMITTEE. THE

QUESTIONNAIRE OF THE CHAIR IS REVIEWED BY THE TREASURER WHO REPORTS TO THE

EXECUTIVE COMMITTEE. THE QUESTIONNAIRES ARE ON FILE AT THE MASS AUDUBON

HEADQUARTERS IN LINCOLN AND ARE AVAILABLE FOR REVIEW BY ANY INTERESTED

DIRECTOR OR OFFICER.

THE BOARD OF DIRECTORS AND STAFF ARE ALSO VIGILANT DURING THE YEAR FOR ANY CONFLICTS OF INTEREST WHICH MAY ARISE AFTER COMPLETING THE ANNUAL QUESTIONNAIRES. AT THE BEGINNING OF A BOARD OR BOARD COMMITTEE DISCUSSION OF ANY ISSUE IN WHICH A DIRECTOR, OFFICER OR EMPLOYEE, A CLOSE FAMILY MEMBER OF A DIRECTOR, OFFICER OR EMPLOYEE, OR ANOTHER ORGANIZATION IN WHICH THEY HOLD A POSITION OF POWER MAY HAVE AN INTEREST, THE DIRECTOR, OFFICER OR EMPLOYEE IS REQUIRED TO DISCLOSE THAT INTEREST AND ABSTAIN FROM VOTING. THE DIRECTOR, OFFICER OR EMPLOYEE IS ALSO REQUIRED TO LEAVE THE ROOM WHILE THE DISCUSSION OF THIS ISSUE AND THE VOTING IS TAKING PLACE.

FORM 990, PART VI, SECTION B, LINE 15:

THE PROCESS AND POLICY FOR DETERMINING COMPENSATION FOR KEY EXECUTIVES AT MASS AUDUBON IS AS FOLLOWS:

Name of the organization MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

THE POLICY OF MASS AUDUBON IS TO ATTRACT AND RETAIN KEY EXECUTIVE TALENT BY

PROVIDING A COMPETITIVE TOTAL COMPENSATION PACKAGE. IN DETERMINING

COMPETITIVENESS, MASS AUDUBON LOOKS PRIMARILY TO COMPENSATION OFFERED BY

OTHER LOCAL NON-PROFIT ORGANIZATIONS THAT ARE SIMILAR IN SIZE AND ALSO

TAKES INTO ACCOUNT ANY SPECIAL CIRCUMSTANCES AFFECTING MASS AUDUBON. THE

POLICY ALSO SUPPORTS PROVIDING APPROPRIATE KEY EXECUTIVE

PAY-FOR-PERFORMANCE EARNING OPPORTUNITIES FOR ACHIEVING CHALLENGING,

PRE-ESTABLISHED GOALS CONSISTENT WITH THE MISSION, TAX-EXEMPT PURPOSE, AND

FINANCIAL RESOURCES OF MASS AUDUBON.

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS RECOMMENDS TO THE BOARD OF DIRECTORS FOR ITS ACTION THE CASH AND NON-CASH COMPENSATION POLICIES, PROGRAMS AND AMOUNTS OF COMPENSATION, AS WELL AS MAJOR CHANGES IN MASS AUDUBON'S BENEFITS PLANS, APPLICABLE TO KEY EXECUTIVES OF MASS AUDUBON AS WELL AS TO ANY INDIVIDUAL/ORGANIZATION THAT OTHERWISE MEETS THE DEFINITION OF "DISQUALIFIED PERSON" IN THE INTERNAL REVENUE CODE. "KEY EXECUTIVE" IS DEFINED AS PRESIDENT, VICE PRESIDENT FOR OPERATIONS, VICE PRESIDENT FOR WILDLIFE SANCTUARIES AND PROGRAMS, VICE PRESIDENT FOR PHILANTHROPY, VICE PRESIDENT FOR MARKETING AND COMMUNICATIONS, AND ANY OTHER EXECUTIVE EARNING OVER \$100,000 PER YEAR. "DISQUALIFIED PERSON" INCLUDES FOR PURPOSES OF THIS POLICY ANYONE ON THE BOARD OF DIRECTORS AND MAY, IN SPECIFIED CIRCUMSTANCES, BE DEEMED TO INCLUDE MEMBERS OF THE MASS AUDUBON COUNCIL. THE TERM IS FURTHER DEEMED TO INCLUDE ANY OTHER MASS AUDUBON EMPLOYEE EARNING MORE THAN \$100,000 PER YEAR.

THE EXECUTIVE COMMITTEE WILL:

ENSURE THAT NO PART OF MASS AUDUBON'S NET EARNINGS INURE TO THE PRIVATE

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization

MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

BENEFIT OF ANY INDIVIDUAL AND THAT ANY PAYMENT OF BENEFITS OR PERSONAL

EXPENSES TO OR FOR THE BENEFIT OF SELECT INDIVIDUALS AND OTHER TRANSACTIONS

POTENTIALLY BENEFITING ANY SUCH INDIVIDUALS ARE ANALYZED AND CAREFULLY

APPROVED AS COMPENSATION FOR SERVICES TO MASS AUDUBON WITH THE BENEFITS TO

THE INDIVIDUALS CLEARLY MEASURED AND CONSIDERED BY THE EXECUTIVE COMMITTEE.

ESTABLISH AND REVIEW MASS AUDUBON'S OVERALL EXECUTIVE COMPENSATION POLICY

TO ENSURE THAT THE POLICY CONTINUES TO SUPPORT MASS AUDUBON'S MISSION AND

PURPOSE, ATTRACTS AND RETAINS KEY EXECUTIVES, AND PROVIDES COMPETITIVE

TOTAL COMPENSATION OPPORTUNITIES AT REASONABLE COST.

ACT ON BEHALF OF THE BOARD OF DIRECTORS IN SETTING EXECUTIVE TOTAL

COMPENSATION POLICY, COMPENSATION PLANS, BENEFIT PLANS AND EXECUTIVE

CONTRACTS FOR KEY ADMINISTRATORS, AND DEVELOPING RECOMMENDATIONS FOR THE

BOARD OF DIRECTORS WITH RESPECT TO THE TOTAL COMPENSATION OF MASS AUDUBON'S

KEY EXECUTIVES AND OF ANY DISQUALIFIED PERSONS.

THE EXECUTIVE COMMITTEE IS RESPONSIBLE FOR A THOROUGH AND DISINTERESTED

REVIEW OF APPROPRIATE TOTAL COMPENSATION FOR KEY EXECUTIVES. THE COMMITTEE

WILL:

ASSESS THE NATURE AND SCOPE OF EACH EXECUTIVE'S POSITION UNDER REVIEW BY
THE COMMITTEE.

ASSESS THE BASIS BY WHICH COMPENSATION WAS PAID TO THE KEY EXECUTIVE IN

EACH COVERED POSITION, AS FOR EXAMPLE, EXCEPTIONAL PERFORMANCE, ADDITIONAL

DUTIES, OR THE UNIQUE BACKGROUND EXPERIENCES, PERSONAL SKILLS, SPECIAL

ABILITIES, AND BUSINESS CHALLENGES FACING MASS AUDUBON THAT REQUIRE USE OF

THESE SKILLS AND ATTRIBUTES.

Name of the organization MASSACHUSETTS AUDUBON SOCIETY, INC.

Employer identification number 04-2104702

OBTAIN APPROPRIATE AND COMPARABLE COMPENSATION MARKET DATA, SUCH AS DATA
ON THE FOLLOWING:

- SIMILARLY SITUATED ORGANIZATIONS FOR FUNCTIONALLY COMPARABLE POSITIONS;
- GEOGRAPHIC DIFFERENTIALS WHICH REFLECT THE COST OF LABOR IN THE GREATER
 BOSTON AREA;
- THE AVAILABILITY OF SIMILAR SPECIALTIES IN THE GEOGRAPHIC AREA;
- INDEPENDENT COMPENSATION SURVEYS;
- IRS FORM 990 COMPENSATION INFORMATION FOR FUNCTIONALLY COMPARABLE POSITIONS;
- ACTUAL WRITTEN OFFERS FROM SIMILAR ORGANIZATIONS COMPETING FOR THE SERVICES OF THE EMPLOYEE.

THE EXECUTIVE COMMITTEE SHALL DOCUMENT THE BASIS FOR ITS DETERMINATION OF
THE REASONABLE COMPENSATION FOR THOSE KEY EXECUTIVES UNDER ITS REVIEW

INCLUDING PERFORMANCE ASSESSMENT OF THE KEY EXECUTIVE AND THE BASIS FOR
DETERMINING THAT THE EXECUTIVE'S COMPENSATION WAS REASONABLE IN LIGHT OF
THAT PERFORMANCE ASSESSMENT AND MARKET DATA.

THE EXECUTIVE COMMITTEE WILL MAKE ITS RECOMMENDATIONS TO THE BOARD OF DIRECTORS ON AN ANNUAL BASIS.

THE BOARD OF DIRECTORS WILL PERIODICALLY REVIEW THE MEMBERSHIP OF THE

EXECUTIVE COMMITTEE WITH A VIEW TO MAKING SURE THAT NO MEMBER IS SUBJECT TO

A CONFLICT OF INTEREST WHICH WOULD MAKE HIS OR HER PARTICIPATION IN THE

REVIEW OF COMPENSATION INAPPROPRIATE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

Schedule O (Form 990) 2022	Page 2
Name of the organization MASSACHUSETTS AUDUBON SOCIETY, INC.	Employer identification number 04-2104702
CA,CT,DC,FL,MA,MD,NH,NJ,NY,OH,PA,RI,VA,WI,GA,MN,ME	
FORM 990, PART VI, SECTION C, LINE 19:	
MASS AUDUBON MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF IN	TEREST POLICY,
WHISTLEBLOWER POLICY, RECORDS RETENTION POLICY, FEDERAL TA	X RETURNS, AND
AUDITED FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC ON IT	S WEB SITE
(WWW.MASSAUDUBON.ORG) AS WELL AS UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGES IN SPLIT INTEREST AGREEMENTS	1,369,753.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Go to www.irs.gov/Form990 for instructions and the latest information.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

04-2104702 MASSACHUSETTS AUDUBON SOCIETY, INC. Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV. line 33. Part I (f) (a) (b) (c) (d) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year. (a) (b) (c) (d) (e) **(g)** Section 512(b)(13) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Direct controlling Primary activity controlled of related organization section status (if section entity entity? foreign country) 501(c)(3)) Yes No WHETSTONE WOOD TRUST FUND C/O MASSACHUSETTS ACOUISITION & PRESERVATION MASSACHUSETTS AUDUBON SOCIETY - 30-0174595 OF LAND FOR WILD HABITAT & AUDUBON SOCIETY 208 SOUTH GREAT ROAD, LINCOLN, MA 01773 CONSERVATION PURPOSES MASSACHUSETTS 501(C)(3) LINE 12B, II Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(p)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)		
Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	I	tions?	Code V-UBI amount in box 20 of Schedule	General managi partner	Percentage ownership		
	country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0		
		Primary activity Legal domicile (state or foreign	Primary activity Legal Direct controlling	Primary activity Legal Direct controlling Predominant income	Primary activity Legal domicile (state or foreign foreign foreign	Primary activity Legal Direct controlling Predominant income Share of total Share of	Primary activity Legal Direct controlling Predominant income Share of total Share of	Primary activity Legal Direct controlling Predominant income Share of total Share of Disconnitionals	Primary activity Legal domicile state or stat	Primary activity Legal Direct controlling Predominant income Share of total Share of Disconnections Code VIIII General		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i Sec)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b contr enti	o)(13) olled ty?
			**3 G G 3 G I I I I G E E E E					Yes	No
			MASSACHUSETTS						
			AUDUBON						
GIFT ANNUITIES (43)	TRUST	MA	SOCIETY, INC.	TRUST				X	
			MASSACHUSETTS						
			AUDUBON						
POOLED INCOME (12)	TRUST	MA	SOCIETY, INC.	TRUST				Х	
			MASSACHUSETTS						
			AUDUBON						
UNITRUSTS (10)	TRUST	MA	SOCIETY, INC.	TRUST				Х	
			MASSACHUSETTS						
			AUDUBON						
TRUST ON OUR BEHALF (1)	TRUST	MA	SOCIETY, INC.	TRUST				Х	

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity								
	b Gift, grant, or capital contribution to related organization(s)								
c Gift, grant, or capital contribution from related organization(s)									
d Loans or loan guarantees to or for related organization(s)									
e Loans or loan guarantees by related organization(s)									
f	f Dividends from related organization(s)								
g	Sale of assets to related organization(s)				1g		X		
	Purchase of assets from related organization(s)				1h		X		
i	Exchange of assets with related organization(s)				1i		X		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X		
	l Performance of services or membership or fundraising solicitations for related organization(s)								
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
o Sharing of paid employees with related organization(s)									
р	Reimbursement paid to related organization(s) for expenses				1p		Х		
q Reimbursement paid by related organization(s) for expenses									
r	Other transfer of cash or property to related organization(s)				1r		Х		
s Other transfer of cash or property from related organization(s)									
	If the answer to any of the above is "Yes," see the instructions for information on wh								
	(a)	(b)	(c)	(d)					
	Name of related organization	Transaction	Amount involved	Method of determining amount inv	olved				
		type (a-s)							
1) \	WHETSTONE WOOD TRUST FUND	E	675,070.	FAIR VALUE					
2)									
3)									
4)									
5)									
6)			_						
	3 09-14-22			Schedule	R (Forr	n 990	2022		

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprition allocat	opor- late tions?	General manage partner	(k) Percentage ownership
									000) 0000